

NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the 64th Annual General Meeting of Singapore Land Group Limited (the "**Company**") will be held at PARKROYAL COLLECTION Marina Bay, Garden Ballroom, Level 1, 6 Raffles Boulevard, Singapore 039594 on Thursday, 30 April 2026 at 2.00 p.m. to transact the following business:

AS ORDINARY BUSINESS

- Resolution 1** To receive and adopt the Directors' Statement and the Audited Financial Statements for the year ended 31 December 2025 together with the Auditor's Report.
- Resolution 2** To declare a first and final tax exempt (one-tier) dividend of 4.5 cents per ordinary share for the year ended 31 December 2025.
- Resolution 3** To approve Directors' fees of \$765,000 for the year ended 31 December 2025 (2024: \$573,750).
- Resolution 4** To re-elect Mr Wee Ee Lim, who retires by rotation pursuant to Article 94 of the Company's Constitution, as Director of the Company.
- Resolution 5** To re-elect Mr Liam Wee Sin, who retires by rotation pursuant to Article 94 of the Company's Constitution, as Director of the Company.
- Resolution 6** To re-elect Ms Tan Khiaw Ngoh, who retires by rotation pursuant to Article 94 of the Company's Constitution, as Director of the Company.
- Resolution 7** To re-appoint PricewaterhouseCoopers LLP as Auditor of the Company and authorise the Directors to fix its remuneration.

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass with or without amendments, the following resolution as an Ordinary Resolution:

- Resolution 8** "That for the purposes of Chapter 9 of the Listing Manual of the Singapore Exchange Securities Trading Limited ("**SGX-ST**"):
- (a) approval be and is hereby given for the renewal of the general mandate permitting the Company, its subsidiaries and associated companies that are considered to be "entities at risk" (as defined in Chapter 9 of the Listing Manual of the SGX-ST), or any of them, to enter into any transactions falling within the types of Mandated Transactions described in the Letter to Shareholders dated 8 April 2026 (the "**Letter**") with any party who is a Mandated Interested Person described in the Letter, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such Mandated Transactions;
 - (b) the approval given in paragraph (a) above shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company; and

NOTICE OF ANNUAL GENERAL MEETING

- (c) the Directors of the Company and/or any of them be and are and/or is hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he/she may consider expedient or necessary or in the interests of the Company to give effect to the transactions contemplated and/or authorised by this Resolution.”

BY ORDER OF THE BOARD

Yeong Sien Seu
Company Secretary

Singapore, 8 April 2026

NOTES:

1. Please note that no food or beverages will be served at the Annual General Meeting.
2. The Annual General Meeting will be held in a wholly physical format at PARKROYAL COLLECTION Marina Bay, Garden Ballroom, Level 1, 6 Raffles Boulevard, Singapore 039594 on Thursday, 30 April 2026 at 2.00 p.m. Members, including CPF and SRS investors, and (where applicable) duly appointed proxies and representatives will be able to ask questions and vote at the Annual General Meeting by attending the Annual General Meeting in person. **There will be no option to participate virtually.**

Printed copies of this Notice and the accompanying proxy form will be sent by post to members. These documents will also be published on the Company’s website at the URL <https://www.singaporeland.com/investor-relations/annual-general-meeting/> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements/>.

3. (a) A member who is not a relevant intermediary is entitled to appoint not more than two proxies to attend, speak and vote at the Annual General Meeting. Where such member’s form of proxy appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of proxy.

(b) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member’s form of proxy appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

“Relevant intermediary” has the meaning ascribed to it in Section 181 of the Companies Act 1967.

A member who wishes to appoint a proxy(ies) must complete the instrument appointing a proxy(ies), before submitting it in the manner set out below.

NOTICE OF ANNUAL GENERAL MEETING

4. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the Meeting as his/her/its proxy.
5. The instrument appointing a proxy(ies) must be submitted to the Company in the following manner:
 - (a) if submitted personally or by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd., 1 Harbourfront Avenue, Keppel Bay Tower #14-07, Singapore 098632; or
 - (b) if submitted electronically, be submitted via email to SLG-AGM2026@boardroomlimited.com,and in each case, must be lodged or received (as the case may be) by 2.00 p.m. on 27 April 2026, being 72 hours before the time appointed for the holding of the Annual General Meeting.
6. CPF and SRS investors:
 - (a) may vote at the Annual General Meeting if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
 - (b) may appoint the Chairman of the Meeting as proxy to vote on their behalf at the Annual General Meeting, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 20 April 2026.
7. Members, including CPF and SRS investors, may submit substantial and relevant questions related to the resolutions to be tabled for approval at the Annual General Meeting in advance of the Annual General Meeting:
 - (a) by post to Singapore Land Group Limited, the Company Secretary, 101 Thomson Road, #33-00, United Square, Singapore 307591; or
 - (b) via email to the Company at agm.slg@singaporeland.com.

When submitting questions by post or via email, they should also provide the Company with their following details for identification purposes: (i) full name (as per CDP/CPF/SRS/Scrip-based records); (ii) address; and (iii) the manner in which they hold shares in the Company (e.g., CDP/CPF/SRS and/or Scrip-based).

All questions submitted in advance must be received by 12.00 noon on 16 April 2026.

8. The Company will address all substantial and relevant questions received from members by the 16 April 2026 deadline by publishing its responses to such questions on the Company's website at the URL <https://www.singaporeland.com/investor-relations/annual-general-meeting/> and the SGX website at the URL <https://www.sgx.com/securities/company-announcements/> at least 48 hours prior to the closing date and time for the submission of instruments appointing a proxy(ies). The Company will respond to questions or follow-up questions (which are related to the resolutions to be tabled for approval at the Annual General Meeting) received after the 16 April 2026 submission deadline either within a reasonable timeframe before the Annual General Meeting, or at the Annual General Meeting itself. Where substantially similar questions are received, the Company will consolidate such questions and consequently not all questions may be individually addressed.

NOTICE OF ANNUAL GENERAL MEETING

9. Members, including CPF and SRS investors, and (where applicable) duly appointed proxies and representatives may also ask the Chairman of the Meeting substantial and relevant questions related to the resolutions to be tabled for approval at the Annual General Meeting, at the Annual General Meeting itself.
10. The Company's Annual Report 2025 and the Letter to Shareholders dated 8 April 2026 (in relation to the proposed renewal of the General Mandate for Interested Person Transactions) (the "**Letter**") may be accessed at the Company's website as follows:
 - (a) the Company's Annual Report 2025 may be accessed at the URL <https://www.singaporeland.com/investor-relations/annual-reports/>; and
 - (b) the Letter may be accessed at the URL <https://www.singaporeland.com/investor-relations/annual-general-meeting/> by clicking the hyperlink under "Letters to Shareholders".

The above documents will also be made available on the SGX website at the URL <https://www.sgx.com/securities/company-announcements/>. Members may request for printed copies of the Company's Annual Report 2025 and the Letter by completing and submitting the Request Form sent to them by post together with printed copies of this Notice and the accompanying proxy form.

PERSONAL DATA PROTECTION:

All personal data collected by the Company (including its agents and/or service providers) shall be subject to the Company's data protection policy, which is published on its corporate website (<https://www.singaporeland.com>). In particular, by attending, speaking, voting or submitting any instrument appointing any proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting (including any adjournment thereof), a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (including its agents and/or service providers) for the purposes of processing, administration and analysis in relation to the appointment of any proxy(ies) and/or representative(s) by that member, preparation and compilation of attendance lists, minutes and any other document related to the Annual General Meeting (including any adjournment thereof), general administration and analysis undertaken in connection with the Annual General Meeting, and compliance with any applicable laws, listing rules, take-over rules, regulations and/or guidelines (collectively, the "**Purposes**"); (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (including its agents and/or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (including its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes; and (iii) agrees that the member will indemnify the Company against any claim, cost (including legal cost), damage, demand, expense, liability, loss, penalty or proceeding arising from the member's breach of warranty.

NOTICE OF ANNUAL GENERAL MEETING

EXPLANATORY NOTES TO RESOLUTIONS:

1. In relation to **Resolution 4**, Mr Wee Ee Lim will, upon re-election, continue to serve as a Director and Chairman of the Company. He is considered a non-independent Director. Mr Wee is the Chairman of UOL Group Limited, a substantial shareholder¹ of the Company, and the uncle of Mr Eu Zai Jie, Jonathan, Director and Chief Executive Officer of the Company. Please refer to the "Board of Directors" and "Additional Information on Directors Seeking Re-election" sections of the Company's Annual Report 2025 for information on Mr Wee.
2. In relation to **Resolution 5**, Mr Liam Wee Sin will, upon re-election, continue to serve as a Director and a Member of the Remuneration and Nominating Committees. He is considered a non-independent Director. Mr Liam is the Group Chief Executive Officer of UOL Group Limited, a substantial shareholder¹ of the Company. Please refer to the "Board of Directors" and "Additional Information on Directors Seeking Re-election" sections of the Company's Annual Report 2025 for information on Mr Liam.
3. In relation to **Resolution 6**, Ms Tan Khiaw Ngoh will, upon re-election, continue to serve as a Director and the Chairperson of the Audit & Risk Committee. She is considered an independent Director. Please refer to the "Board of Directors" and "Additional Information on Directors Seeking Re-election" sections of the Company's Annual Report 2025 for information on Ms Tan.
4. **Resolution 8** is to authorise the renewal of the general mandate permitting the Company, its subsidiaries and associated companies that are considered to be "entities at risk" (as defined in Chapter 9 of the Listing Manual), or any of them, to enter into any transactions falling within the types of Mandated Transactions described in the Letter to Shareholders dated 8 April 2026 with any party who is a Mandated Interested Person described in the Letter, provided that such transactions are made on normal commercial terms and in accordance with the review procedures for such Mandated Transactions. This authority will remain in force until the conclusion of the next Annual General Meeting, unless revoked or varied, and the Directors are authorised to take all necessary actions to implement the transactions.

¹ A "substantial shareholder" is a shareholder who has an interest or interests in one or more voting shares (excluding treasury shares) in the Company and the total votes attached to that share, or those shares, is not less than 5% of the total votes attached to all voting shares (excluding treasury shares) in the Company.